

Triennial Review Public Participation Plan

Background

Environmental rulemakings should be developed with effective involvement from the public. The term “public” refers to any individual or group affected by Board rules. Thus, the public includes: citizens; special interest groups; local governments; small businesses; industries; and trade organizations and associations. The agency should work with the Board and should identify the most effective ways to engage and educate the public on rulemaking issues.

As the Triennial Review rulemaking process is particularly complex, effective public participation throughout the process is critical. Thus, this public participation plan is being developed to provide a framework for public participation efforts as the series of rulemakings proceed.

Goal

For effective public participation in the rulemaking process, the following principles will be followed:

- Participation in any ‘workgroup’ meetings will be open to all;
- Opportunities for public involvement are ongoing throughout the entire rulemaking process;
- Public trust will be earned through openness, outreach, consistency, and productivity;
- Understanding will be increased through public dialog with all interests affected by rulemaking decisions;
- Public input will be solicited from all likely affected constituent groups and individuals;
- All public comments submitted during formal comment periods will be seriously and substantively responded to; and
- All comments received outside of formal comment periods will be seriously considered.

Approach

The formal rulemaking process, described in IC 13-14, requires that before the Water Pollution Control Board may adopt a rule, at least two (2) public comment periods of at least thirty (30) days must be conducted. The first of these comment periods (“First Notice”) describes the subject matter and basic purpose of the proposed rule. The “Second Notice” includes the full text of the proposed rule. The WPCB then holds a public meeting on the proposed rule (“Preliminary Adoption”). A second public meeting (“Final Adoption”) is also required. If the rule is not identical, or is substantively different, from that preliminarily adopted by the board, a “Third Notice” comment period of at least twenty-one (21) days is required. Further, if a

proposed rule has an estimated economic impact on regulated entities greater than five-hundred thousand dollars (\$500,000) a Legislative Services Agency fiscal analysis is required.

Due to the complexity of the Triennial Review, additional steps that go above and beyond the requirements of the formal rulemaking process will be pursued to ensure widespread public participation beyond the formal, statutory requirements of the rulemaking process are being employed. IDEM has established a Triennial Review stakeholder group of key constituents to help steer the overall process. Specific workgroups to address mercury, antidegradation and outstanding state resource water (OSRW), *E. coli*, and fast track issues have been formed. The steering committee and workgroups began their activities well in advance of First Notice and will continue to contribute to the rulemaking process until Final Adoption.

The Triennial Review public participation plan identifies a number of other possible approaches for obtaining public input:

- Developing information for the IDEM Web site for information on each of the four workgroups and the steering committee.
- Establishing a means for the public to provide comments directly through the Web site.
- Specifying outreach to municipalities & other governmental interests, business & industry, and citizen groups.
- Setting focussed public meetings for each of the workgroup topics.
- Setting public meetings for an overview of all water quality standard changes.
- Coordinating steering committee and workgroup activities with the Water Pollution Control Board.
- Making relevant documents readily available to the public.
- Providing technical assistance to public participants if possible.

In addition, for most of the workgroups at the request of stakeholders, a longer sixty (60) day written comment period will be used for both First and Second Notice. Information regarding potential fiscal impacts of rulemakings will also be developed for discussion earlier in the process.

Methods of Obtaining Public Input

Steering Committee.

A steering committee was formed to coordinate the activities of the technical workgroups and report their activities to the Water Pollution Control Board. Initially, four workgroups, each addressing a separate rulemaking, were formed: Mercury, Antidegradation/OSRW, *E. coli*, and Fast Track¹. It is anticipated that a fifth rulemaking workgroup, to address implementation

¹ The Steering Committee has met: 6/24/02, 8/15/02, 10/3/02, 12/10/02 and 3/19/03. The Mercury Workgroup has met: 9/11/02, 10/3/02, 12/10/02, 1/29/03, 3/3/03 and 4/9/03. The Antidegradation/OSRW Workgroup has met: 11/6/02, 11/22/02, 12/19/02, 1/24/03, 2/24/03, 3/17/03 and 4/21/03. The *E. coli* Workgroup has met: 11/19/02, 1/15/03 and 3/28/03. The Fast Track Workgroup has met: 12/10/02, 1/16/03, 3/25/03 and 4/17/03. Dates of upcoming meetings can be found at: <http://www.in.gov/idem/water/planbr/wqs/review/trirev.html>.

issues will begin its work in 2004. Meetings of the steering committee and all workgroups are open to the public.

Workgroups. Issues:

- **Mercury.** Information available within Indiana and nationally suggests that a significant number of wastewater discharges may require water quality-based effluent limits (WQBELs) for mercury. Information obtained by IDEM suggests that mercury pollution minimization efforts may have a certain amount of effectiveness but may not be enough to meet the most stringent mercury WQBELs. It also appears that the number of facilities that will need mercury limitations will increase significantly. For example, there are approximately 30 facilities with NPDES permits that contain mercury limitations or monitoring requirements. It is possible that between 180 to 1,300 facilities may eventually need mercury limitations as more effluent data becomes available. OWQ believes that many of these facilities will not be able to comply with these new mercury limits. The compliance problem results from the lack of economically viable, end-of-pipe, treatment options and the ubiquity of mercury in the environment.
- **Antidegradation/OSRW.** Indiana has developed an antidegradation policy and implementation procedures for waters within the Great Lakes System. The antidegradation policy in the Great Lakes System provides for protection and maintenance of existing and designated uses in all waters (Tier 1); protection and maintenance of existing water quality in high quality waters (those which, on a parameter by parameter basis, have water quality that is better than that required by the criteria) unless lowering of water quality can be justified (Tier 2); protection and maintenance of existing water quality in waters specifically designated as Outstanding State Resource Waters (OSRWs) with only a few exceptions (Tier 2.9); and protection and maintenance of water quality in waters specifically designated as Outstanding National Resource Waters (ONRWs) (Tier 3). Implementation procedures for each of these antidegradation “tiers” or classes have also been developed for waters in the Great Lakes basin and have been in the rules since 1997. Since that time, staff and others have encountered difficulty in implementing the current procedures and proposed revisions to the OSRW implementation procedures are currently at Region 5 EPA awaiting their approval. However, other problems with these implementation procedures have been identified and need to be addressed. Outside the Great Lakes System, Indiana has an antidegradation policy that is similar to that in the Great Lakes System, but not identical. This policy has not been revised since 1990. Additionally there are no implementation procedures for the antidegradation policy for waters outside the Great Lakes System in our rules. Implementation procedures for these waters need to be developed.
- ***E. coli.*** This rulemaking will review and consider additions and modifications to Title 327 concerning *E. coli* criteria and implementation procedures. Federal rules require states to develop, adopt, and implement ambient water quality criteria for bacteria in order to protect against excessive risk to humans of gastrointestinal illnesses in waters used for recreational activities. In 1990, Indiana adopted *E. coli* bacteriological criteria for all waters with 125 cfu (colony forming units) as a monthly average, and a single sample daily maximum value of

235 cfu. The 1997 Great Lakes Basin rulemaking continued to apply the 125/235 *E. coli* criteria to the Great Lakes Basin portion of the state. These criteria only apply for the months of April through October.

- Fast Track. An external steering committee of the Triennial Review of water quality standards helped identify needed changes to 327 IAC 2 and 327 IAC 5 (Articles 2 and 5) based on best science (e.g., dissolved metals and free cyanide), updates of existing rule language, and technical corrections and clarifications that have a reasonable potential of minimal controversy. These needed changes include: dissolved metals for aquatic life criteria; free cyanide aquatic life criteria; methodologies for aquatic life; general narrative criteria; narrative criteria for whole effluent toxicity; site specific modifications; basic NPDES requirements; and Article 5 implementation procedures; bioaccumulative chemicals of concern (BCC); methodologies for wildlife; aquatic life, human health and wildlife numeric criteria; arsenic; dissolved solids, fluoride and sulfates; ammonia; temperature; and, averaging periods for BCCs. Consideration of a rulemaking concerning issues that can be addressed with minimal controversy is part of the overall triennial review of water quality standards required under 40 CFR 131.20.

Web sites. Issues:

- Ease of use
- Maintaining current information (Updates monthly? Quarterly?)
- Providing alternate information resource for those without electronic access. How should public provide comments from the Web site? Should there be a transparent public forum on the Web site? (Advantages of transparency are: the agency can avoid responding to the same basic questions time and time again, stakeholders may be led to more quickly identify complex issues that otherwise would be considered much later in the rulemaking process.)

The IDEM Web site is currently set up to allow users to send email directly to identified staff contacts. The issue of transparency has raised concerns over: a) who should moderate an open forum, b) how should an open forum be moderated, and c) what is the responsibility of the agency if an individual raises a public information request within an open forum. As a first step improvement, it has been proposed to promote public participation on the Web site using: a) direct email contact with identified staff, b) posting of FAQs for each workgroup to address common fundamental issues, and c) on a regular basis (as frequently as demanded by the pace of rulemaking) to post recent issues raised by the public with department responses.

Outreach. Issues:

- Development of specific outreach approaches for municipalities, business and citizen groups.
- To what degree can associations be used to facilitate outreach goals?

The Triennial Review steering committee includes representatives from the following constituencies: Department of Commerce, Department of Natural Resources, Farm Bureau, Hoosier Environmental Council, Improving Kids Environment, Indiana Association of Cities and

Towns, Indiana Chamber of Commerce, Indiana Coal Council, Indiana Electric Association, Indiana Environmental Institute, Indiana Manufacturing Association, Indiana Water Pollution Control Association, Izaak Walton League, Purdue University, Save the Dunes Council, and the Water Pollution Control Board. In addition, interested parties include: Barnes & Thornburg, Bonar Group, Cinergy, City of Indianapolis, Commonwealth Engineers, GRW, Inc., JRM Environmental, Sierra Club, U.S.EPA – Region 5, and the U.S.FWS. Meetings of the steering committee and all workgroups are open to the public.

IDEM will work with key representatives for each group to meet the following goals: 1) How can we best provide information?, 2) How can we best receive input?, and 3) How can we best address key issues? For this last issues, the following are options: a) attend workshops/conferences, b) host specific workshops, and c) provide specific types of information and analysis.

Public Meetings. Issues:

- For targeted meetings for each workgroup, how many meetings should be held?
- Where should the meetings be held?
- How many people are anticipated to attend (needed to find a site of appropriate size)?
- What media outlets should be contacted?
- Who should approve the media plan/press releases/etc.?
- Who should run/attend the meeting on behalf of the workgroup?
- What type of presentation/materials need be prepared for each meeting?
- How much staff assistance will be needed for each meeting?
- What should be the follow up to each meeting?

For an example of a 5 city media plan, see Appendix A.

Coordination of Activities. Issues:

- What activities need to be coordinated between the WPCB & steering committee?
- What activities need to be coordinated between the steering committee & workgroups?
- What activities need to be coordinated between the WPCB/steering committee/workgroups and the public?
- How often should reports be made?
- How should these reports be made (orally, electronically, etc.)?
- Who should be approving/giving those reports?

Documents. Issue:

- It has become the trend to post documents to the Web site in a variety of document formats including Word, WordPerfect and Excel files. According to public access legal requirements, documents can only be posted as .pdf or .html files. All other files need to be converted to .pdf or .html. For highly technical rulemakings, like the Triennial Review, which is accumulating large libraries of information, this requirement may pose an

insurmountable requirement as insufficient staff are available to perform the document conversions. What then are the alternatives?

Technical Assistance. Issues:

- For highly technical rulemakings, like the Triennial Review, some stakeholders seek an objective source of technical advice. Two possible sources are available: 1) the agency has developed an approach to involve academic institutions within Indiana to assist in the Triennial process (See, “Outreach to Academic Institutions”); and, 2) the agency has submitted a 205(j) grant to obtain funding for contracting technical assistance.

For an example of an Outreach to Academic Institutions plan, see Appendix B.

APPENDIX A
Example of a five (5) city media plan

WPCB Media Plan

The following are proposed means to provide adequate notice to the public meetings:

1. Media Packet information for all 5 meeting locations:
 1. Media Advisory. State wide.
 2. Press Release. At this time, it does not seem a press release would be warranted. (It is not IDEM's intent to take a position on these proceedings, and a press release on IDEM letterhead may cause confusion.)
 3. Newspapers. One or more notices should be published in order to announce the public meeting.
 - 1) Legal notice. With the government rate, this is estimated to cost under \$15 per ad.
 - 2) Display ad. Typical 2" x 3" ad is estimated to cost \$150-\$200.
 4. Email
 - 1) OWQ, Rules Section lists (WPCB & Triennial Review)
 - 2) OCR list
 5. Additional organizations to be contacted: (email will go to a single contact with each organization to distribute as they see fit)
 - 1) Indiana Chamber of Commerce <www.indianachamber.org> (email)
 - 2) IACT <www.citiesandtowns.org> (email)
 - 3) IKE (Tom Neltner, neltner@in.net)
 - 4) Association of Indiana Counties <www.indianacounties.org> (email)
 - 5) Hoosier Topics <www.hoosier.sierraclub.org>
 - 6) Indiana Builders
 - 7) Indiana Department of Commerce <www.in.gov/doc>
 6. Check with the three regional IDEM offices to see if there is anyone else that they believe should be notified.
 - 1) Southwest: Judy Dicus-Thoman.
 - 2) Northern: Terry Coleman.
 - 3) Northwest: Adriane Blaesing.

2. Media Packet information for each specific location:

1. Valparaiso (xx/xx/xx)
 - 1) Save the Dunes (email)
 - 2) Work with NW regional office using their contacts
 - 3) Vidette Times
 - 4) Gary Post Tribune
 - 5) Local governmental officials
 1. Will attempt to have information posted on their municipal Web site. <www.ci.valparaiso.in.us>
 2. Mayor David Butterfield (D). mayor@netnitco.net. General municipal phone: 219/462-1161.
 - 6) Local IMA, chamber of commerce and NPDES contacts.
 1. Greater Valparaiso Chamber Of Commerce, PH: 219-462-1105, Fax: 219-462-5710, Email: info@valparaisochamber.org, Center Square150 Lincolnway, Suite 100-5, Valparaiso, IN 46383.
 2. IMA (no local chapters): Indiana Manufacturers Association, One American Square, Suite 2400, Box 82012, Indianapolis, IN 46282. Phone: 317-632-2474 or 1-800-462-7762, Fax: 317-231-2320.
 3. In lieu of contacting only area wastewater treatment facilities, we will use the existing internal mailing list for the 105 CSO communities and contact all the community directly.
2. Auburn/Fort Wayne (xx/xx/xx)
 - 1) Citizens Organized Watch (email)
 - 2) Auburn Evening News
 - 3) Fort Wayne Journal Gazette
 - 4) Fort Wayne News Sentinel
 - 5) Local governmental officials
 1. Auburn: Mayor Norman Yoder (R), neyoder@ci.auburn.in.us.
 2. Fort Wayne: Mayor Graham Richard (D), graham.richard@ci.ft-wayne.in.us.
 3. Will attempt to have information posted on their municipal Web site. <www.cityoffortwayne.org>.
 - 6) Local IMA, chamber of commerce and NPDES contacts.
 1. Auburn Chamber of Commerce 208 South Jackson, PO Box 168, Auburn, IN 46706. Phone: (219) 925-2100; Chamber@locl.net.
 2. Greater Fort Wayne Chamber of Commerce, 826 Ewing Street, Fort Wayne, Indiana 46802, Voice (219) 424-1435 / Fax (219) 426-7232.
 3. IMA (no local chapters): Indiana Manufacturers Association, One American Square, Suite 2400, Box 82012, Indianapolis, IN 46282. Phone: 317-632-2474 or 1-800-462-7762, Fax: 317-231-2320.
 4. In lieu of contacting only area wastewater treatment facilities, we will use the existing internal mailing list for the 105 CSO communities and contact all the community directly.

3. Indianapolis (xx/xx/xx)
 - 1) Hoosier Environmental Council (email)
 - 2) Indianapolis Star
 - 3) Local governmental officials
 1. Mayor Bart Peterson (D). Fax: (317) 327-3980.
 2. Will attempt to have information posted on their municipal Web site. <www.indygov.org>
 - 4) Local IMA, chamber of commerce and NPDES contacts.
 1. Indianapolis Chamber of Commerce, 320 N. Meridian St., Suite 200, Indianapolis, IN 46204-1719, Phone : 317-464-2200 Fax : 317-464-2217.
 2. IMA (no local chapters): Indiana Manufacturers Association, One American Square, Suite 2400, Box 82012, Indianapolis, IN 46282. Phone: 317-632-2474 or 1-800-462-7762, Fax: 317-231-2320.
 3. In lieu of contacting only area wastewater treatment facilities, we will use the existing internal mailing list for the 105 CSO communities and contact all the community directly.
4. Evansville (xx/xx/xx)
 - 1) Southwest Indiana Economic Development Council (email)
 - 2) Valley Watch (email)
 - 3) Work with SW regional office using their contacts.
 - 4) Evansville Courier Press
 - 5) Local governmental officials.
 1. Mayor Russell Lloyd Jr. (R), rglloyd@evansville.net.
 2. Will attempt to have information posted on their municipal Web site. <<www.evansville.net/eville>.
 - 6) Local IMA, chamber of commerce and NPDES contacts.
 1. Metropolitan Evansville Chamber of Commerce, 100 NW 2nd Street, Suite 100, Evansville, IN 47708-2101, Phone: (812) 425-8147, Fax: (812) 421-5883. info@evansvillechamber.com
 2. IMA (no local chapters): Indiana Manufacturers Association, One American Square, Suite 2400, Box 82012, Indianapolis, IN 46282. Phone: 317-632-2474 or 1-800-462-7762, Fax: 317-231-2320.
 3. In lieu of contacting only area wastewater treatment facilities, we will use the existing internal mailing list for the 105 CSO communities and contact all the community directly.

5. Jeffersonville (xx/xx/xx)
 - 1) Louisville Courier-Journal
 - 2) Local governmental officials
 1. Mayor Thomas Galligan (D), Fax: (812) 285-6468.
 2. Will attempt to have information posted on their municipal Web site. <www.ci.jeffersonville.in.us>.
 - 3) Local IMA, chamber of commerce and NPDES contacts.
 1. Southern Indiana Chamber of Commerce, 4100 Charlestown Road - New Albany, Indiana 47150. Phone: (812) 945-0266, Fax: (812) 948-4664.
 2. IMA (no local chapters): Indiana Manufacturers Association, One American Square, Suite 2400, Box 82012, Indianapolis, IN 46282. Phone: 317-632-2474 or 1-800-462-7762, Fax: 317-231-2320.
 3. In lieu of contacting only area wastewater treatment facilities, we will use the existing internal mailing list for the 105 CSO communities and contact all the community directly.

3. Timelines

Publication	Deadline	Status
Indiana Register	xx/xx/xx	
Vidette Times (Valparaiso)	xx/xx/xx	
Fort Wayne Journal Gazette (Auburn)	xx/xx/xx	
Indianapolis Star	xx/xx/xx	
Evansville Courier Press	xx/xx/xx	
The Evening News (Jeffersonville)	xx/xx/xx	
Valparaiso media advisory	xx/xx/xx	
Auburn media advisory	xx/xx/xx	
Indianapolis media advisory	xx/xx/xx	
Evansville media advisory	xx/xx/xx	
Jeffersonville media advisory	xx/xx/xx	

APPENDIX B
Example of an Outreach to Academic Institutions Plan

Triennial Review

Outreach to Academic Institutions Plan

Goal

The addition of a core group of technical experts from academic institutions will:

- Assist both the steering committee and the four workgroups; and,
- Contribute to the public participation aims of the Triennial process (e.g., by providing an unbiased voice during public meetings).

Approach

- Target established academic programs within the state (see Appendix 1 for list)
- May more broadly solicit contacts on environmental/water quality issues and specifically solicit interest on the Triennial Review (see Appendix 2 for the list)

Invitation

A portion of the invitation could read:

The Indiana Department of Environmental Management is undertaking a federally mandated “Triennial Review” that will develop new administrative rules to address a number of water quality standards issues facing Indiana. IDEM, which frequently works with academic institutions on matters relating to its water quality grant program, is looking to partner with select institutions on these issues during the formal rulemaking process.

You are being contacted to learn if members of your institution may be interested in participating in this important process that will impact not only the state of Indiana, but our regional approach to dealing with water quality issues for years to come.

A steering committee has divided the Triennial Review rulemaking to four workgroups to make the process more manageable (i.e., Mercury, Antidegradation/Outstanding State Resource Water, *E.coli* and a selection of water quality standards and implementation procedures (known as “Fast Track”)). Future Triennial rulemaking activities will address additional water quality criteria development and implementation issues, such as: narrative biological criteria; the additive effects of pollutants; methodologies to develop human health criteria; procedures for calculating wasteload allocations; reasonable potential analysis; and, calculating Water Quality Based Effluent Limits.

The Triennial steering committee will next meet June 25, 2003. We would be glad to discuss the ongoing water quality policy and science discussions more at your convenience. Please contact Mary Ellen Gray, Deputy Assistant

Commissioner for the Office of Water Quality (317-233-2550, mgray@dem.state.in.us) or Lawrence Wu, Chief of the Water Quality Rules Section (317-234-1805, lwu@dem.state.in.us) for more information.

Sincerely,

Timothy J. Method
Deputy Commissioner

APPENDIX 1: Targeted Academic List

Astrid E. Merget, Dean
School of Public and Environmental Affairs
Indiana University-Bloomington
1315 East Tenth Street
Bloomington, IN 47405
812/855-9485 800/765-7755
spea@indiana.edu

Astrid E. Merget, Dean
School of Public and Environmental Affairs
Indiana University Purdue University Indianapolis
801 West Michigan Street
Indianapolis, IN 46202
877/292-9321

Dr. Greg Lindsay, Director
Center for Urban Policy and the Environment
Indiana University Purdue University Indianapolis
342 North Senate Avenue
Indianapolis, IN 46204-1708
317/261-3000 fax: 317/261-3050

Dr. Lenore Tedesco, Director
Center for Earth and Environmental Sciences
Indiana University Purdue University Indianapolis
Department of Geology

723 West Michigan Street
Indianapolis, IN 46202
317/274-7154 fax: 317/274-7966
cees@iupui.edu

William R. Woodson, Associate Dean & Director
Office of Agricultural Research Programs
Rm. 118, Agricultural Administration Building
615 West State Street
West Lafayette, IN 47907-2053
765/494-8392 woodson@purdue.edu
main office: 765/494-8360 fax: 765/494-0808

Dr. Ronald F. Turco, Director
The Environmental Sciences & Engineering Institute
Purdue University
Potter Engineering Center – Room 376
West Lafayette, IN 47907
765/496-3209 esei@ecn.purdue.edu
(Note: Dr. Turco is also the director of the Indiana Water Resources Research Center.
Mail can probably be addressed to: Dr. Ronald F. Turco, Professor and Director of ESEI
& IWRRC.)

APPENDIX 2: List of Indiana Colleges/Universities

E-mailing List

See the attached list of Indiana's Colleges & Universities. This information, obtained at: <http://www.che.state.in.us/Colleges&Universities/interactivelist.htm> contains institution contact information. Where a more focused contact could be found on the institution's Web site (e.g., vice president for academic affairs, vice chancellor for academic affairs, provost) the information was been added to the list.

This list could be used for the broad solicitation of contacts on environmental/water quality issues and specifically to solicit interest on the Triennial Review.

Public Institutions

Independent Institutions **4-Year Colleges and Universities**
(alphabetical by campus/institution name)

Ball State University
2000 University Avenue
Muncie IN 47306
www.bsu.edu

Indiana State University
210 North Seventh Street
Terre Haute IN 47809
www.indstate.edu

Indiana University (System Office)
Indiana and Kirkwood Avenues
Bloomington IN 47405
www.indiana.edu
Indiana University Bloomington
Indiana and Kirkwood Avenues
Bloomington IN 47405
www.iub.edu

Indiana University East
2325 Chester Boulevard
Richmond IN 47374
www.iue.indiana.edu

Indiana University Kokomo
2300 South Washington Street
P.O. Box 9003
Kokomo IN 46904-9003
www.iuk.indiana.edu

Dr. Blaine Brownell
President
(765) 289-1241

Interim Dean Don Van Meter,
College of Science & Humanities
dvanmete@bsu.edu
765/285-1042
Dr. Lloyd Benjamin, III
President
(812) 237-6311

Dean Diane Michelfelder, College
of Arts & Sciences
dmichelfeld@indstate.edu
812/237-2788
Dr. Gerald Bepko
Interim President
(812) 332-0211

Dr. Sharon Brehm
Vice President/Chancellor
(812) 332-0211

George Walker, Vice President &
Dean University Graduate School
(IU Office of Research)
walkerg@indiana.edu
Dr. David Fulton
Chancellor
(765) 973-8200

M. Diane Roberts, Vice Chancellor
for Academic Affairs
mdrobert@indiana.edu
765/973-8230

Dr. Ruth Person
Chancellor
(765) 453-2000

Stuart Green, Vice Chancellor for
Academic Affairs
sgreen@iuk.edu
765/455-9227

Indiana University Northwest
3400 Broadway
Gary IN 46408
www.iun.edu

Dr. Bruce Bergland
Chancellor
(219) 980-6500

Marilyn Vasquez, Interim Executive
Vice Chancellor, Office of
Academic Affairs
mvasquez@iun.edu
219/980-6967

Indiana University South Bend
P.O. Box 7111
South Bend IN 46634
www.iusb.edu

Dr. Una Mae Reck
Chancellor
(219) 237-4111

Alfred J. Guillaume, Vice
Chancellor for Academic Affairs
guillaum@iusb.edu

Indiana University Southeast
4201 Grant Line Road
New Albany IN 47150
www.ius.edu

Dr. Sandra Patterson-Randles
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(812) 941-2000

**Indiana University-Purdue University
Indianapolis**
355 North Lansing Street
Indianapolis IN 46202
www.iupui.edu

Gilbert Atnip, Vice Chancellor for
Academic Affairs
LB 152, Ext. 2208
Dr. William Plater
Interim Chancellor, IUPUI
(317) 274-5555

**Indiana University-Purdue University
Columbus**
4601 Central Ave.
Columbus IN 47203-1769
www.columbus.iupui.edu

William Plater, Executive Vice
Chancellor
dean-fac@iupui.edu
317/274-4500
Dr. Paul Bippen
Chancellor
(812) 372-8266

**Indiana University-Purdue University
Fort Wayne**
2101 Coliseum Boulevard East
Fort Wayne IN 46805-1499
www.ipfw.edu

Dr. Michael A. Wartell
Chancellor
(219) 481-6100

Susan Hannah, Vice Chancellor for
Academic Affairs
HannahS@ipfw.edu
260/481-6116

**Purdue University-West Lafayette
(and System Office)**
West Lafayette IN 47907
www.purdue.edu

Dr. Martin Jischke
President
(765) 494-4600

Provost Sally K. Frost Mason
Winifred C. Walter, Administrative
Assistant
wwalter@purdue.edu

Purdue University-Calumet
Hammond IN 46323
www.calumet.purdue.edu

Dr. Howard Cohen
Chancellor
(219) 989-2993

Sandra M. Singer, Vice Chancellor
for Academic Affairs
smsinger@calumet.purdue.edu
219/989-2446

Purdue University-North Central
1401 S. U.S. Highway 421
Westville IN 46391-9528
www.purduenc.edu

Dr. James Dworkin
Chancellor
(219) 785-5200

L. Edward Bedner, Vice Chancellor
for Academic Affairs
leb@purduenc.edu
219/785-5222

University of Southern Indiana
8600 University Boulevard
Evansville IN 47712
www.usi.edu

Dr. H. Ray Hoops
President
(812) 464-8600

Robert L. Reid, Provost & Vice
President for Academic Affairs
rlreid@usi.edu
812/465-1617

[Independent Institutions](#)[2Independent Institutions-Year Colleges and Universities](#)
(alphabetical by campus/institution name)

[Vincennes University](#)
*(A Community College of Indiana
Partner)*
1002 North First Street
Vincennes IN 47591-5201
www.vinu.edu

[Dr. Bryan K. Blanchard](#)
[President](#)
[\(812\) 882-3350](#)

Independent Institutions

Ancilla Domini College

P.O. Box 1

Donaldson IN 46513-

www.ancilla.edu

Anderson University

1100 East Fifth Street

Anderson IN 46012-3462

www.anderson.edu

Bethel College

1001 West McKinley Avenue

Mishawaka IN 46545-5591

www.bethel-in.edu

Butler University

4600 Sunset Avenue

Indianapolis IN 46208

www.butler.edu

Calumet College of Saint Joseph

2400 New York Avenue

Whiting IN 46394-2195

www.ccsj.edu

DePauw University

313 South Locust Street

Greencastle IN 46135-1736

www.depauw.edu

Earlham College

National Road West

Richmond IN 47374-4095

www.earlham.edu

Franklin College of Indiana

501 East Monroe Street

Franklin IN 46131-2512

www.franklincoll.edu

Dr. William J. Shustowski, Jr.

President

(219) 936-8898

Dr. John Fogl, Chair, Division of
Sciences, Mathematics, Information
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